

**MCERA BOARD MEETING CALENDAR for 2021**

**As of December 1, 2021**

	<b>JAN</b>	<b>FEB</b>	<b>MAR</b>	<b>APR</b>	<b>MAY</b>	<b>JUN</b>	<b>JUL</b>	<b>AUG</b>	<b>SEP</b>	<b>OCT</b>	<b>NOV</b>	<b>DEC</b>
<b>BOARD</b>	13	10	3	14	5	9	14	11	8	13	3	8
<b>BOARD SPECIAL MEETING</b>												2 & 15
<b>INVESTMENT COMMITTEE</b>	20		17			16			16			15
<b>AUDIT COMMITTEE</b>				7				4				8
<b>FINANCE COMMITTEE</b>			24		19			18				
<b>GOVERNANCE COMMITTEE</b>				21						25		
<b>STRATEGIC WORKSHOP</b>				27-28						26-27		